# **Stolt-Nielsen Limited**



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# Stolt-Nielsen Limited Reports Unaudited Results For the Fourth Quarter and Full Year of 2019

**LONDON, January 30, 2020** – Stolt-Nielsen Limited (Oslo Børs: SNI) today reported unaudited results for the fourth quarter ended November 30, 2019. Net profit attributable to shareholders in the fourth quarter was \$5.9 million, with revenue of \$497.5 million, compared with a net profit of \$3.7 million, with revenue of \$519.0 million, in the third quarter of 2019. Net profit attributable to shareholders for 2019 was \$21.0 million, with revenue of \$2,037.4 million, compared with \$54.9 million<sup>1</sup>, with revenue of \$2,125.5 million in 2018.

Highlights for the fourth quarter of 2019, compared with the third quarter of 2019, were:

- Stolt Tankers reported an operating profit of \$14.6 million, down from \$15.0 million, as lower revenue and joint-venture equity income were partially offset by lower deepsea operating costs.
- The Stolt Tankers Joint Service Sailed-in Time-Charter Index was unchanged at 0.54.
- Stolthaven Terminals reported an operating profit of \$11.7 million, down from \$19.5 million, mainly due to a \$5.5 million impairment.
- Stolt Tank Containers reported an operating profit of \$15.7 million, up from \$12.1 million, driven by higher transportation margins and increased demurrage revenue.
- Stolt Sea Farm reported an operating profit of \$1.7 million, up from an operating loss of \$0.4 million in the third quarter. The fair-value adjustment of inventories was positive \$0.8 million in the fourth quarter, compared with a negative adjustment of \$2.5 million in the third quarter.
- During the quarter, Stolt-Nielsen Gas sold its shares in Avance Gas Holdings Ltd for \$25.9 million at a gain of \$10.8 million, which was recorded in shareholders' equity.
- Corporate and Other reported an operating profit of \$4.2 million, compared with a loss of \$2.0 million in the previous quarter, reflecting lower profit-sharing accruals and lower insurance deductibles.

Commenting on the Company's latest results, Niels G. Stolt-Nielsen, Chief Executive Officer of Stolt-Nielsen Limited, said: "Excluding the impact of the previously reported incident on *Stolt Groenland* and fewer operating days, Stolt Tankers' fourth-quarter results improved as deep-sea utilisation increased and fuel costs decreased. The fourth quarter was also the first quarter since 2016 in which we saw an increase in average contract rate renewals, while also achieving full recovery of cost increases related to the IMO 2020 low-sulphur fuel regulations. Stolthaven's results decreased in the quarter, mainly due to the \$5.5 million write-off of capitalised expenses at the Stolthaven Newcastle terminal and market softness, particularly in Asia-Pacific. Results at

<sup>&</sup>lt;sup>1</sup> 2018 results included amongst other one-time gains consisting of \$24.9 million from the reduction in the US federal income tax rate and \$8.2 million from lower tax rates at SNL's joint-venture terminal in Belgium. Overall the one-time adjustments in 2018 were a positive \$16.9 million against negative one-time adjustments of \$9.4 million in 2019.



Stolt Tank Containers were up, mainly due to reduced shipping costs and higher demurrage revenue. Excluding the impact of fair-value adjustments, Stolt Sea Farm's results were down from the prior quarter, reflecting seasonally lower turbot volume sold in the fourth quarter."

"Looking forward in 2020, we continue to anticipate a gradual upturn in the chemical tanker market as the year unfolds. A continued strong CPP market has drawn swing tonnage away from the chemical markets, supporting a further firming of spot rates. Subsequent to the quarter-end, we have continued to see rate increases in our contract renewals. At Stolthaven, despite the recent market softness and the effects of the US-China trade dispute, we expect improvements in operational performance to continue to strengthen results. Stolt Tank Containers has seen an increase in bookings ahead of the Chinese New Year, which could eventually have a positive impact on utilisation. At Stolt Sea Farm, we anticipate seasonally strong results from turbot in the first quarter. In addition, the first of our two new recirculation farms has now been stocked with juveniles, with the first product expected by the end of this year. The second farm is expected to begin production in 2021."

On November 21, Stolt-Nielsen Limited announced that the Company's Board of Directors approved the payment of an interim dividend of \$0.25 per Common Share. The dividend was paid on December 11, 2019, to shareholders of record as of November 27, 2019.

During the quarter, the Company repaid the Nordic bond debt (SNI04) of \$147.6 million upon maturity, as well as the \$51.3 million loan facility secured by the Australasia terminals that was maturing in March 2020. The Company has sufficient liquidity to fully repay the \$160.7 million Nordic bond debt (SNI06) that matures in April 2020.

Reporting Item (in USD millions, except per share data and number of shares)		Quarte	er	Full	Year
	4Q19	3Q19	4Q18	2019	2018
Revenue	497.5	519.0	526.1	2,037.4	2,125.5
Operating profit	46.8	43.1	28.9	175.1	187.1
Net profit	5.5	3.4	3.2	19.1	54.0
Net profit attributable to SNL shareholders	5.9	3.7	3.6	21.0	54.9
EPS attributable to SNL shareholders –					
diluted	0.10	0.06	0.06	0.35	0.89
Weighted average number of shares -					
diluted (in millions)	60.5	60.5	60.9	60.6	61.3

## SNL Performance Summary and Unaudited Results

Debt, net of cash and cash equivalents, was \$2,209.4 million as of November 30, 2019, compared with \$2,229.7 million as of August 31, 2019.

Equity attributable to shareholders of SNL as of November 30, 2019 was \$1,375.7 million, compared with \$1,362.0 million as of August 31, 2019, reflecting improvements in currency-translation adjustments on foreign subsidiaries.



Net interest expense in the fourth quarter was \$34.4 million, compared with \$34.7 million in the third quarter. SNL had \$136.2 million of cash and cash equivalents and \$370.0 million of available and undrawn committed revolving credit lines as of November 30, 2019, compared with \$143.2 million of cash and \$455.5 million of available and undrawn committed revolving credit lines as of August 31, 2019. The available liquidity will be partly used to repay the bonds discussed above.

Operating Profit by Division (in USD millions)	Q	uarter	Full Year				
	4Q19	3Q19	4Q18	2019	2018		
Stolt Tankers	14.6	15.0	7.7	56.7	66.6		
Stolthaven Terminals	11.7	19.5	11.7	69.0	76.4		
Stolt Tank Containers	15.7	12.1	18.1	56.1	70.9		
Stolt Sea Farm	1.7	(0.4)	3.3	0.9	13.0		
Stolt-Nielsen Gas	(1.1)	(1.1)	(4.6)	(4.1)	(11.0)		
Corporate & Other	4.2	(2.0)	(7.3)	(3.5)	(28.8)		
Total	46.8	43.1	28.9	175.1	187.1		

## Segment Information - Unaudited

#### Stolt Tankers

Stolt Tankers reported fourth-quarter revenue of \$274.8 million, down from \$291.8 million in the third quarter. Deep-sea revenue declined by 6.1% in the quarter, driven mainly by a decrease in operating days, partly due to the previously reported incident involving *Stolt Groenland*. Regional fleet revenue decreased by 4.8% in the latest period, primarily due to weak spot market conditions in Europe and fewer operating days due to drydockings of regional ships.

Stolt Tankers reported a fourth-quarter operating profit of \$14.6 million, compared with \$15.0 million in the third quarter. Results for the quarter reflected higher deep-sea margins due to a combination of improved results on bunker hedges and higher utilisation, mainly offset by the increase in off-hire days and a \$1.7 million decrease in equity income from joint ventures, resulting from losses on two ships held for sale in a regional joint venture. During the quarter, the average cost of intermediate fuel oil consumed decreased to \$384 per tonne, from \$408 per tonne in the third quarter.

## Stolthaven Terminals

Stolthaven Terminals reported fourth-quarter revenue of \$61.7 million, slightly down from \$62.9 million in the third quarter, reflecting mostly stable markets. Utilisation at Stolthaven's wholly owned terminals declined to 89.4% in the fourth quarter from 91.0% in the prior period, and total product handled decreased by 7.4%. Average storage and throughput revenue per cubic meter of leased storage remained stable during the quarter.

Stolthaven reported a fourth-quarter operating profit of \$11.7 million, down from \$19.5 million in the third quarter, mainly due to the \$5.5 million impairment. The third quarter included a \$0.6 million gain on the sale of Stolthaven's terminal in Altona, Australia. Equity income from joint ventures was up marginally in the quarter, driven mainly by an increase in product handled at Stolthaven's joint-venture terminal in Ulsan, South Korea.



#### Stolt Tank Containers (STC)

Stolt Tank Containers reported fourth-quarter revenue of \$133.4 million, compared with \$135.2 million in the third quarter. While total shipments were up slightly in the fourth quarter, transportation revenue decreased by \$4.0 million, due to a higher proportion of intra-regional shipments, which generate less revenue. The decline was partially offset by a \$1.6 million increase in demurrage revenue. Performance for the quarter reflected continued price competition and softness in markets overall. The total number of tanks in STC's global fleet was essentially unchanged in the fourth quarter.

STC reported a fourth-quarter operating profit of \$15.7 million, up from \$12.1 million in the third quarter. Results for the quarter reflected a \$5.9 million decline in fourth-quarter operating expense, driven mainly by lower freight costs from the higher proportion of intra-regional shipments, lower repositioning and other move-related costs.

#### Stolt Sea Farm (SSF)

Stolt Sea Farm reported fourth-quarter revenue of \$26.6 million, down from \$28.2 million in the third quarter. Revenue from turbot sales decreased by 9.1% in the fourth quarter, as volume sold fell following the seasonally stronger third quarter. The average price for turbot increased marginally in the latest period. Sole revenue increased by 9.1% in the fourth quarter, as prices rose and volume was up 8.0%. Caviar revenue also increased in the quarter, driven by both higher volume and prices.

SSF reported fourth-quarter operating income of \$1.7 million, compared with an operating loss of \$0.4 million in the third quarter, as the accounting for inventories at fair value had a positive impact of \$0.8 million in the fourth quarter, compared with a negative impact of \$2.5 million in the third quarter. Excluding the impact of the fair-value adjustments, SSF's fourth-quarter operating profit was \$0.9 million, down from \$2.1 million in the third quarter, driven by the lower revenue.

#### Stolt-Nielsen Gas (SNG)

Stolt-Nielsen Gas is an investment arm of SNL focusing on the gas segment, with holdings in Avenir LNG Ltd and Golar LNG Ltd. Avenir's results are reported as a joint venture, while changes in the share price of the Golar investment are reported as Other Comprehensive Income. During the fourth quarter of 2019, the Company sold its investment in Avance Gas Holdings Ltd for \$25.9 million for a gain of \$10.8 million, which was recorded in shareholders' equity. Stolt-Nielsen Gas reported an operating loss of \$1.1 million in the fourth quarter, essentially unchanged from the third quarter. The losses were mainly attributable to costs related to the continued development of various small-scale LNG projects.



#### **Conference** Call

Stolt-Nielsen Limited (Oslo Børs: SNI) will hold a presentation and conference call to discuss the Company's unaudited results for the fourth quarter of 2019 on Thursday, January 30, 2020 at 13:00 CET (07:00 EST, 12:00 BST) in the auditorium at Swedbank, Filipstad Brygge 1, 0115 Oslo, Norway.

The presentation and conference call will be hosted by:

- Niels G. Stolt-Nielsen Chief Executive Officer, Stolt-Nielsen Limited
- Jens F. Grüner-Hegge Chief Financial Officer, Stolt-Nielsen Limited

Those who wish to participate may dial in local numbers +44 (0) 8445718892 in the UK, +47 2396 0264 in Norway, and +1 6315107495 in the US or the international number +44 (0) 2071 928000 and quote the conference code: 7375857. Phone lines will open 10 minutes before the call. A live audio webcast of the presentation may be accessed via the Stolt-Nielsen website at: https://www.stolt-nielsen.com/en/investors/reports-presentations/

For additional information please contact:

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#### **About Stolt-Nielsen Limited**

Stolt-Nielsen (SNL or the 'Company') is a long-term investor and manager of businesses focused on opportunities in logistics, distribution and aquaculture. The Stolt-Nielsen portfolio consists of its three global bulk-liquid and chemicals logistics businesses – Stolt Tankers, Stolthaven Terminals and Stolt Tank Containers – Stolt Sea Farm and a number of LNG investments. Stolt-Nielsen Limited is listed on the Oslo Stock Exchange (Oslo Børs: SNI).

This information is subject of the disclosure requirements pursuant to section 5-12 of the Norwegian Securities Trading Act.

#### **Forward-Looking Statements**

This press release contains "forward-looking statements" based on information available to the Company on the date hereof, and the Company assumes no obligation to update any such forward-looking statement. These statements may be identified by the use of words like "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "project," "will," "should," "seek," and similar expressions. The forward-looking statements reflect the Company's current views and assumptions and are subject to risks and uncertainties. The Company does not represent or warrant that the Company's actual future results, performance or achievements will be as discussed in those statements, and assumes no obligation to, and does not intend to, update any of those forward-looking statements other than as may be required by applicable law.

#### Draft v1 STOLT-NIELSEN LIMITED AND SUBSIDIARIES CONSOLIDATED INCOME STATEMENTS (in US dollar thousands, except per share data) (UNAUDITED)

	Three Months Ended				Full Year					
		Nov 30		Aug 31		Nov 30		Nov 30		Nov 30
		2019		2019		2018		2019		2018
<b>P</b>	•		•		•		•		•	
Revenue Operating expenses	\$	<b>497,501</b> 338,178	\$	<b>519,008</b> 368,945	\$	<b>526,098</b> 370,614	\$	<b>2,037,383</b> 1,423,359	\$	<b>2,125,495</b> 1,460,958
		159,323		150,063		155,484		614,024		664,537
				-				-		-
Depreciation and amortisation Impairment of assets (a)		63,920 5,500		64,298		63,222 11,979		254,553 5,500		264,664 26,390
				-						
Gross profit		89,903		85,765		80,283		353,971		373,483
Share of profit of joint ventures and associates Administrative and general expenses		5,027 (48,075)		6,599 (51,861)		4,438 (56,386)		23,176 (206,020)		32,360 (223,137)
(Loss) gain on disposal of assets, net (b)		(459)		2,137		(771)		2,407		(1,325)
Other operating income		573		601		1,379		2,354		6,405
Other operating expenses		(137)		(118)		(64)		(806)		(678)
Operating Profit		46,832		43,123		28,879		175,082		187,108
Non operating income (expense)								a (aa		
Finance income		1,160		708		1,033		3,133		3,872
Finance expense (c) Foreign currency exchange gain (loss), net		(35,593) 783		(35,412) (1,924)		(34,768) (571)		(139,316) (2,385)		(139,111) (4,971)
Other non-operating (expense) income , net (f)		(96)		80		11,817		1,081		(609)
Profit before income tax		13,086		6,575		6,390		37,595		46,289
Income tax (expense) benefit (d)		(7,551)		(3,173)		(3,175)		(18,534)		7,701
Net Profit	\$	5,535	\$	3,402	\$	3,215	\$	19,061	\$	53,990
Attributable to:										
Equity holders of SNL	\$	5,865	\$	3,671	\$	3,590	\$	21,043	\$	54,850
Non-controlling interests	_	(330)	_	(269)	_	(375)	_	(1,982)	_	(860)
	\$	5,535	\$	3,402	\$	3,215	\$	19,061	\$	53,990
PER SHARE DATA										
Net profit attributable to SNL shareholders	¢	0.40	¢	0.00	۴	0.00	¢	0.05	¢	0.00
Basic (e)	\$	0.10	\$	0.06	\$	0.06	\$	0.35	\$	0.89
Diluted (e)	\$	0.10	\$	0.06	\$	0.06	\$	0.35	\$	0.89
Weighted average number of common shares and common share equivalents ou	tstand									
Basic Diluted		60,524 60,524		60,524 60,524		60,910 60,910		60,585 60,585		61,338 61,338
		00,324		00,324		00,910		00,000		01,000
SELECTED CASH FLOW DATA		20.059	¢	46 904	¢	40.905	¢	154 540	¢	140 747
Capital expenditures (excluding capitalised interest) Equity contributions and advances to joint ventures and associates,		39,058	\$	46,894	\$	42,895	\$	154,540	\$	149,747
net of repayments		667		(1,600)		18,302		(1,633)		24,155
Total selected cash flow data	\$	39,725	\$	45,294	\$	61,197	\$	152,907	\$	173,902
EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTISATI	ON (E	BITDA) AN	D OI		EMS					
Profit before income tax	\$	13,086	\$	6,575	\$	6,390	\$	37,595	\$	46,289
Adjusted for: Depreciation and amortisation		63,920		64,298		63,222		254,553		264,664
Impairment of assets (a)		5,500		-		11,979		5,500		26,390
Finance income		(1,160) 35,593		(708)		(1,033)		(3,133) 139,316		(3,872)
Finance expense (c) Loss (gain) on disposal of assets, net (b)		35,593 459		35,412 (2,137)		34,768 771		(2,407)		139,111 1,325
EBITDA	\$	117,398	\$	103,440	\$	116,097	\$	431,424	\$	473,907
Fair value adjustment made to biological assets		(70.1)		0.545		(0.00.4)		E 400		(5.450)
(included in operating expenses) AGHL fair value adjustment loss (f)		(784)		2,515		(2,384)		5,123 -		(5,452) 12,884
Avenir LNG Ltd difference between the fair value of the		-		-		-		-		12,004
non-controlling interest and investment	-	-	_	-	_	(11,157)	_		_	(11,157)
EBITDA before fair value of biological assets and other one-time items	\$	116,614	\$	105,955	\$	102,556	\$	436,547	\$	470,182

(a) The fourth quarter and full year of 2019 includes impairment of assets of \$5.5 million in Terminals. The fourth quarter 2018 includes impairment of assets of \$6.1 million in Terminals and \$5.9 million in Bitumen. The full year 2018 included impairment of assets of \$8.7 million in Terminals and \$17.7 million in Bitumen.

(b) The third quarter of 2019 includes the gain on sale of *Stott Kilauea* of \$1.4 million and the Altona terminal of \$0.6 million. The full year of 2018 includes a \$1.7 million loss on sale of *Stott Mountain* offset by a gain on sale of \$0.9 million of *Stott Kittiwake*.

(c) Excludes capitalised interest of \$0.4 million, \$0.5 million and \$1.7 million in the fourth quarter, third quarter and full year of 2019, respectively, and \$1.1 million and \$3.9 million in the fourth quarter and full year of 2018, respectively.

(d) The full year of 2018 includes the \$24.9 million impact on deferred taxes due to the reduction in the US federal corporate income tax rate from 35% to 21%.

(e) From November 21, 2016, 7.0 million treasury shares were reclassified as outstanding for the purpose of Earnings per share calculations, as they were used as collateral for the Skandinaviska Enskilda Banken loan facility and ownership had transferred from Stolt-Nielsen Limited to Stolt-Nielsen Finance Ltd, a wholly owned subsidiary.

(f) On July 13, 2018, the Group's representatives on the Board of Avance Gas Holding Limited ("AGHL") did not offer themselves for re-election at AGHL's annual general meeting. As a result, the Group no longer held significant influence and AGHL ceased to be an associate. Due to the loss of significant influence, the accounting for this investment changed from the equity method to fair value and resulted in a one-time loss of \$12.9 million in the third quarter of 2018. After July 13, 2018, fair value gains and losses on this investment were recognised in Other comprehensive income until the disposal of the investment in the fourth quarter of 2019. The \$10.8 million gain on disposal of the investment has been included as an adjustment to shareholders' equity.

#### Draft v1 STOLT-NIELSEN LIMITED AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (in US dollar thousands) (UNAUDITED)

	As of		
	Nov 30		
	2019	2018	
ASSETS			
Cash and cash equivalents	\$ 136,151	\$ 64,529	
Restricted cash	189	167	
Receivables	217,909	243,910	
Inventories	8,093	9,043	
Biological assets	42,198	50,585	
Prepaid expenses	73,936	71,456	
Derivative financial instruments Income tax receivable	143	4,599 6.833	
Assets held for sale	8,599 389	0,033 998	
Other current assets	30,568	32,480	
Total current assets	518,175	484,600	
		,	
Property, plant and equipment	3,139,125	3,260,693	
Investment in and advances to joint ventures and associates	542,528	554,506	
Investments in equity instruments (a)	30,334	74,205	
Deferred tax assets	10,320	12,071	
Goodwill and other intangible assets	49,591	47,262	
Employee benefit assets Derivative financial instruments	9,694	6,812 4,858	
Insurance reimbursement receivables (c)	207,771	4,000	
Other non-current assets	15,548	13,149	
Total non-current assets	4,004,911	3,973,556	
Total assets	\$ 4,523,086	\$ 4,458,156	
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current maturities of long-term debt	\$ 287,006	\$ 472,798	
Accounts payable	94,158	83,245	
Accrued voyage expenses	53,544	68,634	
Accrued expenses Provisions	153,273 5,119	174,821 3,751	
Income tax payable	13,651	12,216	
Dividend payable	13,457	13,549	
Derivative financial instruments	35,133	40,918	
Other current liabilities	33,095	38,675	
Total current liabilities	688,436	908,607	
Long torm dobt	2 059 520	1,919,433	
Long-term debt Deferred tax liabilities	2,058,520 47,521	46,215	
Employee benefit obligations	43,508	27,143	
Derivative financial instruments	87,980	72,765	
Long-term provisions (c)	209,386	3,487	
Other non-current liabilities	11,070	4,849	
Total non-current liabilities	2,457,985	2,073,892	
Total liabilities	3,146,421	2,982,499	
Occurrent starts and Example of starts	04.450	04.450	
Common stock and Founder's shares	64,150 149,808	64,150 150 108	
Paid-in surplus Retained earnings	1,507,520	150,108 1,514,851	
Other components of equity	(274,735)	(188,703)	
	1,446,743	1,540,406	
Treasury stock	(71,005)	(66,638)	
Equity attributable to equity holders of SNL	1,375,738	1,473,768	
Non-controlling interests	927	1,889	
Total shareholders' equity	1,376,665	1,475,657	
Total liabilities and shareholders' equity	\$ 4,523,086	\$ 4,458,156	
Debt, net of cash and cash equivalents (b)	\$ 2,209,375	\$ 2,327,702	
	Ψ 2,203,313	Ψ 2,021,102	

(a) Investments in equity instruments includes shares of Golar LNG Limited acquired for \$103.4 million. A cumulative fair value loss of \$73.0 million has been recorded through Other components of equity to reflect the change in share price.

(b) Computed as current maturities of long-term debt and long-term debt less cash and cash equivalents.

(c) Long-term insurance reimbursement receivables have been established for the third party claims in which reimbursements from insurance companies are virtually certain. The offsetting liability to the third parties has been included in long-term provisions.

# STOLT-NIELSEN LIMITED AND SUBSIDIARIES SELECTED SEGMENT AND FINANCIAL DATA (in US dollar thousands) (UNAUDITED)

The following tables present the contribution to revenue, gross profit, operating profit and total assets for each	of SNL's reportable	segments an	d other	corporate item	IS:			
			hree M	Ionths Ended			Full year	
		Nov 30 2019		Aug 31 2019		Nov 30 2018	Nov 30 2019	Nov 30 2018
REVENUE:			-					
Stolt Tankers	<u>,</u>	005 704		040.000	•	054.040	000.070	4 000 044
Deepsea Regional Fleet	\$	225,704 49,072	\$	240,309 51,526	\$	251,648 \$ 51,359	939,078 \$ 208,807	1,003,244 215,909
Stolt Tankers - Total Stolthaven Terminals		274,776 61,651		291,835 62,855		303,007 62,969	1,147,885 250,830	1,219,153 251,984
Stolt Tank Containers		133,407		135,229		133,582	528,568	251,964 551,102
Stolt Sea Farm Stolt-Nielsen Gas		26,643 2		28,151 9		24,886	105,598 192	98,481
Corporate and Other (a)		1,022		929		1,654	4,310	4,775
Total	\$	497,501	\$	519,008	\$	526,098 \$	2,037,383 \$	2,125,495
OPERATING EXPENSES:								
Stolt Tankers Stolthaven Terminals	\$	198,959 23,454	\$	217,186 23,340	\$	232,840 \$ 25,890	850,457 \$ 96,747	889,596 105,709
Stolt Tank Containers		95,096		101,024		93,060	382,802	390,539
Stolt Sea Farm (excluding Fair Value Adjustment) Stolt Sea Farm Fair Value Adjustment		22,147 (784)		22,833 2,515		20,127 (2,384)	85,882 5,123	77,431 (5,452)
Corporate and Other (b)	-	(694)		2,047 368,945	e	1,081 370,614 \$	2,348 1,423,359 \$	3,135 1,460,958
	\$	338,178	\$	300,945	\$	370,614 \$	1,423,359 \$	1,460,956
DEPRECIATION AND AMORTISATION:								
Stolt Tankers Stolthaven Terminals	\$	39,697 16,340	\$	40,162 15,123	\$	40,511 \$ 13,199	159,160 \$ 61,036	174,659 53,465
Stolt Tank Containers		5,914		5,933		6,058	23,688	24,485
Stolt Sea Farm Corporate and Other		1,527 442		1,651 1,429		1,920 1,534	6,305 4,364	6,439 5,616
Total	\$	63,920	\$		\$	63,222 \$	254,553 \$	264,664
IMPAIRMENT OF ASSETS:								
Stolthaven Terminals Corporate and Other (c)	s	5,500	\$	-	\$	6,068 \$ 5,911	5,500 \$	8,675 17,715
Total	\$	5,500	\$	-	\$	11,979 \$	5,500 \$	26,390
GROSS PROFIT:								
Stolt Tankers		26 464	¢	24 460	¢	20 520	05 F10 *	111 040
Deepsea Regional Fleet	\$	26,154 9,966	\$	24,468 10,019	\$	20,520 \$ 9,136	95,510 \$ 42,758	111,249 43,649
Stolt Tankers - Total Stolthaven Terminals		36,120 16,357		34,487 24,392		29,656 17,812	138,268 87,547	154,898 84,135
Stolt Tank Containers		32,397		28,272		34,464	122,078	136,078
Stolt Sea Farm (excluding Fair Value Adjustment) Stolt Sea Farm Fair Value Adjustment		2,969 784		3,667 (2,515)		2,839 2,384	13,411 (5,123)	14,611 5,452
Stolt-Nielsen Gas		2		9		-	192	-
Corporate and Other (c) Total	\$	1,274 89,903	\$	(2,547) 85,765	\$	(6,872) 80,283 \$	(2,402) 353,971 \$	(21,691) 373,483
SHARE OF PROFIT OF JOINT VENTURES AND ASSOCIATES:								
Stolt Tankers	\$	(184)	\$	1,516	\$	356 \$	3,170 \$	2,924
Stolthaven Terminals (d) Stolt Tank Containers		5,935 380		5,835 185		4,070 416	22,888 482	31,473 1,665
Stolt-Nielsen Gas (e)		(1,106)		(937)		(357)	(3,337)	(3,430)
Corporate and Other Total	\$	5,027	\$	6,599	\$	4,438 \$	23,176 \$	(272) 32,360
ADMINISTRATIVE AND GENERAL EXPENSES:			-					
Stolt Tankers	s	(21,292)	\$	(20,975)	\$	(22,508) \$	(84,442) \$	(90,228)
Stolthaven Terminals Stolt Tank Containers		(10,421) (17,038)		(11,529) (16,529)		(11,393) (16,798)	(43,656) (66,716)	(44,832) (67,390)
Stolt Sea Farm		(2,209)		(1,635)		(1,949)	(7,342)	(6,997)
Stolt-Nielsen Gas Corporate and Other		(27) 2,912		(174) (1,019)		(4,218) 480	(981) (2,883)	(7,546) (6,144)
Total	\$	(48,075)	\$	(51,861)	\$	(56,386) \$	(206,020) \$	(223,137)
GAIN (LOSS) ON DISPOSAL OF ASSETS, NET:								
Stolt Tankers Stolthaven Terminals	s	(321)	\$	(61) 623	\$	(30) \$ (37)	(193) \$ 1,100	(995) (51)
Stolt Tank Containers		(94)		153		(69)	125	284
Corporate and Other Total	\$	(44)	\$	1,422 2,137	\$	(635)	1,375 2,407 \$	(563) (1,325)
OTHER OPERATING INCOME (EXPENSE), NET: Stolt Tankers	s	(37)	\$	(1)	\$	275 \$	(90) \$	(36)
Stolthaven Terminals (g) Stolt Tank Containers		188 65		182 21		1,201 91	1,077 167	5,686 247
Stolt Sea Farm		144		48		(5)	(68)	(50)
Corporate and Other Total	\$	76 436	\$	233 483	\$	(247) 1,315 \$	462	(120) 5,727
			-					· · ·
OPERATING PROFIT (LOSS): Stolt Tankers	s	14,607	\$	14,966	\$	7,749 \$	56,713 \$	66,563
Stolthaven Terminals Stolt Tank Containers	-	11,738 15,710		19,503 12,102	-	11,653 18,104	68,956 56,136	76,411 70,884
Stolt Sea Farm		1,688		(435)		3,269	878	13,016
Stolt-Nielsen Gas Corporate and Other		(1,131) 4,220		(1,102) (1,911)		(4,575) (7,321)	(4,126) (3,475)	(10,976) (28,790)
Total	\$	46,832	\$		\$	28,879 \$	175,082 \$	187,108
							• •	
							As of Nov 30	Nov 30
TOTAL ASSETS:							2019	2018
Stolt Tankers						\$	2,241,479 \$	2,309,682
Stolthaven Terminals Stolt Tank Containers							1,256,321 494,441	1,273,889 515,383
Stolt Sea Farm							142,868	137,303
Stolt-Nielsen Gas Corporate and Other (f)							76,213 311,764	123,470 98,429
Total						\$	4,523,086 \$	4,458,156

(a) Includes Stolt Bitumen revenue of \$0.5 million, \$0.7 million and \$2.8 million in the fourth quarter, third quarter and full year of 2019, respectively, and \$0.8 million and \$3.6 million in the fourth quarter and full year of 2018, respectively.

(b) Includes Stolt Bitumen operating expenses of \$0.6 million, \$0.8 million and \$3.2 million in the fourth quarter, third quarter and full year of 2019, respectively, and \$1.4 million and \$5.1 million in the fourth quarter and full year of 2018, respectively.

(c) Includes impairment of assets of \$5.9 million and \$17.7 million in Bitumen in the fourth quarter and full year of 2018.

(d) The full year of 2018 includes a reduction in deferred tax liabilities in Stothaven's Belgian joint venture due to lower corporation tax rates. This has resulted in an \$8.2 million increase in Share of profit of joint ventures and associates.

(e) Includes the Group's share of the results of Avance Gas Holding Ltd up until July 13, 2018.

(f) Includes Stolt Bitumen total assets of \$8.7 million and \$13.8 million as of November 30, 2019 and 2018, respectively.

(g) 2018 includes income from early land lease cancellation related to a terminal in Australasia.

#### **OPERATING YARDSTICKS** (UNAUDITED)

STOLT TANKERS	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
<u>Joint Service sailed-in time-charter index</u> (a) 2017 (b)	0.68	0.67	0.64	0.58
2017 (0) 2018	0.57	0.59	0.58	0.58
2019	0.53	0.53	0.54	0.54
Volume of cargo carried - million of tons				
Deepsea fleet - Operated in the period (c)				
2017	2.8	3.0	3.1	3.0
2018 2019	3.0 3.0	3.1 3.0	3.0 2.9	3.0 2.9
Regional fleets - Wholly Owned (d)				
2017	1.9	2.0	2.0	1.9
2018	2.0	1.9	2.0	1.9
2019	2.0	2.0	2.1	1.9
<u>Operating days</u> (e) <u>Deepsea fleet - Operated in the period</u>				
2017	5,965	6,116	6,412	6,302
2018	6,343	6,511	6,560	6,481
2019	6,316	6,252	6,347	6,047
Regional fleets - Wholly Owned	E 460	5 506	5 220	E 170
2017 2018	5,460 5,144	5,506 5,214	5,329 5,360	5,179 5,179
2019	5,242	5,409	5,436	5,250
Average number of ships				
Deepsea fleet - Operated in the period				
2017 2018	66 70	66 71	70 71	69 71
2019	70	68	69	66
Regional fleets - Wholly Owned				
2017	61	60	58	57
2018	57	57	58	57
2019	58	59	59	58
STOLT TANK CONTAINERS Number of Shipments				
2017	30,228	32,561	32,378	31,618
2018	31,712	34,125	32,706	30,584
2019	29,160	32,866	32,457	32,550
Tank containers owned and leased at the end of the		04.054	04.047	05.000
2017 2018	34,688 36,658	34,851 38,103	34,917 39,096	35,396 39,202
2019	39,462	40,138	40,414	40,513
STOLTHAVEN TERMINALS				
Average marketable capacity in CM's				
2017	1,707,085	1,718,552	1,735,763	1,726,403
2018 2019	1,723,168 1,716,527	1,725,168 1,718,328	1,725,168 1,727,097	1,720,851 1,730,207
Tank capacity utilisation %				
2017	91.1%	87.5%	85.6%	87.6%
2018	88.5%	90.2%	91.7%	91.4%
2019	92.3%	91.0%	91.0%	89.4%

(a) Effective second quarter 2014 we revised and restated the Sailed-in Time Charter index. The Sailed-In Time Charter result is set at 1.00 at the first quarter of 1996 and excludes the impact of bunker hedge results; adjusted for changes to the average ship size in the fleet and for the average inflation rate from 1996 onwards. The inflation rate applied is the Consumer Price Index as published by the U.S. Bureau of Labor Statistics.

The STJS Sailed-in Time - Charter Index of 0.61 as reported in the fourth quarter of 2017, was subsequently revised to 0.58. (b)

Deepsea fleet statistics include those for time-chartered ships and STJS pool partner ships. (c)

Regional fleet statistics include those for time-oriantered sings and S rus poor particle sings. Regional fleet statistics include only wholly-owned ships and cargo carried by the Regional fleet on behalf of the deepsea fleet. They include results of both Northern Europe and US barging activities. (d)

Operating days for deepsea fleet include ships out on Time Charter. (e)