

UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the Three Months Ended February 28, 2023

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STOLT-NIELSEN LIMITED UNAUDITED CONDENSED CONSOLIDATED INTERIM INCOME STATEMENT

		Three Mo	nded		
	Notes	February 28, 2023		ebruary 28, 2022	
			cept for per share unts)		
Operating revenue	4 5	708,650	\$	606,208	
Operating expenses		(443,094)		(403,049)	
, ,		265,556		203,159	
Depreciation and amortisation	4	(69,268)		(68,283)	
Gross Profit		196,288		134,876	
Share of profit of joint ventures and associates	4	15,008		13,788	
Administrative and general expenses		(69,528)		(58,559)	
(Loss) gain on disposal of assets, net		(421)		750	
Other operating income		780		972	
Other operating expense		(55)		(17)	
Operating Profit		142,072		91,810	
Non-Operating Income (Expense)					
Finance income		966		852	
Finance expense on lease liabilities		(2,676)		(2,215)	
Finance expense on debt		(26,894)		(29,582)	
Foreign currency exchange loss, net		(1,585)		(2,081)	
Other non-operating income, net		3,008		1,249	
Profit before Income Tax		114,891		60,033	
Income tax expense		(15,071)		(7,740)	
Net Profit	•	99,820	\$	52,293	
Earnings per Share:					
Net Profit					
Basic	5	1.86	\$	0.98	
Diluted		1.86	\$	0.98	

STOLT-NIELSEN LIMITED UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENT OF OTHER COMPREHENSIVE INCOME

	_	Three Months Ended			
		February 28, 2023	F	ebruary 28, 2022	
		(in tho	usands)		
Net profit	\$	99,820	\$	52,293	
Items that may be reclassified subsequently to profit or loss:					
Net (loss) gain on cash flow hedges		(16,405)		15,397	
Reclassification of cash flow hedges to income statement		16,096		(4,994)	
Net gain on cash flow hedges held by joint ventures and associates		2,221		1,709	
Deferred tax adjustment on cash flow hedges		93		(263)	
Exchange differences arising on translation of foreign operations		3,044		4,968	
Deferred tax on translation of foreign operations		· <u>—</u>		(885)	
Exchange differences arising on translation of joint ventures and associates		648		(2,749)	
Change in value of investments in equity instruments		(1,599)		15,571	
Net profit recognised as other comprehensive income	-	4,098		28,754	
Total comprehensive income	\$	103,918	\$	81,047	

STOLT-NIELSEN LIMITED UNAUDITED CONDENSED CONSOLIDATED INTERIM BALANCE SHEET

	Notes	F	ebruary 28, 2023	November 30, 2022			
			(in tho	usands)			
ASSETS							
Current Assets							
Cash and cash equivalents		\$	158,377	\$	152,141		
Receivables			354,653		353,730		
Inventories			9,592		10,182		
Biological assets			47,239		46,181		
Prepaid expenses	0		96,621		94,993		
Derivative financial instruments	9		8,459		8,545		
Income tax receivable			6,220		5,026		
Other current assets		_	34,595	_	37,585		
Total Current Assets		_	715,756		708,383		
Property, plant and equipment	6		2,798,160		2,797,929		
Right-of-use assets	6		205,006		216,438		
Investments in and advances to joint ventures and associates	0		641,910		622,944		
Investments in equity instruments Deferred tax assets	9		130,135		143,144		
	6		10,895		5,488		
Intangible assets and goodwill	6		37,850 20,575		35,879		
Employee benefit assets Derivative financial instruments	9		20,575 8,192		20,602 6,590		
Insurance claim receivables	8		154,255		156,231		
Other non-current assets	o		13,666		15,282		
Total Non-Current Assets			4,020,644		4,020,527		
Total Assets		\$	4,736,400	•	4,728,910		
		Ψ <u></u>	4,730,400	Ψ	7,720,710		
LIABILITIES AND SHAREHOLDERS' EQUITY							
Current Liabilities Current maturities of long-term debt	7	\$	409,928	\$	288,958		
Current lease liabilities	/	Ф	47,671	Φ	49,017		
Accounts payable			106,670		104,875		
Accrued voyage expenses			68,889		69,247		
Accrued expenses			230,717		251,064		
Provisions			2,239		4,743		
Income tax payable			24,871		16,934		
Dividend payable	5				53,591		
Derivative financial instruments	9		21,085		2,171		
Other current liabilities			49,529		49,407		
Total Current Liabilities			961,599		890,007		
Long-term debt	7		1,512,049		1,677,821		
Long-term lease liabilities			165,241		174,567		
Deferred tax liabilities			92,017		80,232		
Employee benefit obligations			21,914		20,342		
Derivative financial instruments	9		_		5,851		
Long-term provisions	8		156,691		157,167		
Other non-current liabilities		_	1,275		1,227		
Total Non-Current Liabilities		_	1,949,187		2,117,207		
Total Liabilities		_	2,910,786		3,007,214		
Shareholders' Equity							
Founder's shares	5		14		14		
Common shares	5		58,524		58,524		
Paid-in surplus			195,466		195,466		
Retained earnings			1,889,476		1,787,198		
Other components of equity		_	(206,815)	_	(208,455)		
·	_		1,936,665		1,832,747		
Less – Treasury shares	5		(111,051)		(111,051)		
Total Shareholders' Equity		_	1,825,614	_	1,721,696		
Total Liabilities and Shareholders' Equity		\$ <u></u>	4,736,400	\$	4,728,910		

STOLT-NIELSEN LIMITED UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

	Attributable to Equity Holders of SNL													
	•	Common Shares		Founder's Shares		Paid-in Surplus		Treasury Shares	Retained Earnings		Foreign Currency	Hedging	Fair Value	Total
	-		_		-	,	-		thousands)					
Balance, December 1, 2021	\$	58,524	\$	14	\$	195,466	\$	(111,051)\$	1,584,978	\$	(162,757)\$	(18,743) \$	(73,502)	\$ 1,472,929
Comprehensive income														
Net profit		_		_		_		_	52,293		_	_	_	52,293
Other comprehensive income														
Translation adjustments, net		_		_		_		_	_		1,334	_	_	1,334
Fair value adjustment on equity investments		_		_		_		_	_		_	_	15,571	15,571
Net gain on cash flow hedges and reclassifications to income statement, net of taxes		_		_		_		_	_		_	11,849	_	11,849
Total other comprehensive income	-	_	-	_	-		-			-	1,334	11,849	15,571	28,754
Total comprehensive income	-	_	-	_	-		-		52,293	-	1,334	11,849	15,571	81,047
Balance, February 28, 2022	\$	58,524	\$	14	\$	195,466	\$	(111,051) \$	1,637,271	\$	(161,423)\$	(6,894) \$	(57,931)	\$ 1,553,976
Balance, December 1, 2022	\$	58,524	\$	14	\$	195,466	\$	(111,051)\$	1,787,198	\$	(227,767)\$	24,885 \$	(5,573)	\$ 1,721,696
Comprehensive income														
Net profit		_		_		_		_	99,820		_	_	_	99,820
Other comprehensive income (loss)														
Translation adjustments, net		_		_		_		_	_		3,692	_	_	3,692
Fair value adjustment on equity investments		_						_	_		_	_	(1,599)	(1,599)
Transfer related to disposal of equity investment		_						_	2,458		_	_	(2,458)	_
Net gain on cash flow hedges and reclassifications to income statement, net of taxes		_		_		_		_	_		_	2,005	_	2,005
Total other comprehensive income (loss)	_		-		-		•		2,458	_	3,692	2,005	(4,057)	4,098
Total comprehensive income (loss)	-		-	_	-		-		102,278	-	3,692	2,005	(4,057)	103,918
Balance, February 28, 2023	\$	58,524	\$	14	\$	195,466	\$	(111,051)\$	1,889,476	\$	(224,075)\$	26,890 \$	(9,630)	\$ 1,825,614

STOLT-NIELSEN LIMITED UNAUDITED CONDENSED CONSOLIDATED INTERIM STATEMENT OF CASH FLOWS

		For the Three I	Months Ended
	Notes	February 28, 2023	February 28, 2022
		(in thou	isands)
Cash generated from operations	3 5	176,753	\$ 199,525
Interest paid		(28,305)	(26,010)
Debt issuance costs		(785)	(4,827)
Interest received		3,954	856
Income taxes paid		(2,180)	(4,835)
Net cash generated by operating activities		149,437	164,709
Cash flows from investing activities			
Capital expenditures	6	(51,930)	(23,614)
Purchase of intangible assets	6	(2,425)	(844)
Proceeds from sale of assets		130	1,295
Investment in joint venture and associate		(11,863)	(1,479)
Sale (purchase) of shares in equity instruments, net		11,672	(10,000)
Repayment of advances to joint ventures and associates, net		10,800	1,236
Other, net		(78)	315
Net cash used in investing activities		(43,694)	(33,091)
Cash flows from financing activities			
Decrease in short-term bank loans	7	_	(40,000)
Repayment of long-term debt	7	(32,884)	(61,630)
Principal payments on leases		(13,249)	(11,180)
Dividends paid	5	(53,591)	(26,829)
Net cash used in financing activities		(99,724)	(139,639)
Net increase (decrease) in cash and cash equivalents		6,019	(8,021)
Effect of exchange rate changes on cash		217	(1,544)
Cash and cash equivalents at beginning of the period		152,141	123,868
Cash and cash equivalents at the end of the period	9	158,377	\$ 114,303

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

1. Basis of Preparation

The unaudited condensed consolidated interim financial statements of Stolt-Nielsen Limited (the "Company" or "SNL"), a Bermuda-registered company, and its subsidiaries (collectively, the "Group") are prepared using accounting policies consistent with International Financial Reporting Standards ("IFRS") as adopted by the European Union and in accordance with International Accounting Standard ("IAS") 34, Interim Financial Reporting. The unaudited condensed consolidated interim financial statements should be reviewed in conjunction with the audited Consolidated Financial Statements for the year ended November 30, 2022, to fully understand the current financial position of the Group.

Going Concern

The Group has current maturities of long-term debt of \$409.9 million at February 28, 2023, which includes payment of the NOK bonds of \$132.0 million due in June 2023 and \$142.0 million due in February 2024. It also has capital expenditure commitments of \$119.1 million and routine working capital requirements. At February 28, 2023, the Group had cash and cash equivalents of \$158.4 million, an undrawn committed revolving credit facility for \$220.9 million with an expiration date in 2028 and a \$100.0 million undrawn committed revolving credit facility expiring in December 2024.

The ongoing war between Russia and Ukraine and related sanctions imposed could adversely affect global trade, as could rising interest rates on the back of inflationary pressures. However, management is of the opinion, after considering its cash requirements and various downside scenarios, that the Company's cash flows from operations, available credit facilities and other available sources of liquidity will continue to provide the cash necessary to satisfy the Company's working capital requirements, scheduled debt repayments and committed capital expenditures for the twelve months following the date the financial statements are signed. Therefore, the Group continues to adopt the going concern basis in preparing the Consolidated Financial Statements.

2. Significant Accounting Policies

The accounting policies applied are consistent with those described in the Consolidated Financial Statements for the year ended November 30, 2022. No new IFRS Standards became effective in the three months ended February 28, 2023 which had a material effect on the Group.

3. Reconciliation of Net Profit to Cash Generated from Operations

	For the Three Months Endo					
	F	ebruary 28,	F	ebruary 28,		
	_	2023 (in tho	11607/	2022		
		`		<i>'</i>		
Net profit	\$	99,820	\$	52,293		
Adjustments to reconcile net profit to net cash from operating activities:						
Depreciation of property, plant and equipment		68,411		67,205		
Amortisation of intangible assets		857		1,078		
Finance expense, net		28,604		30,945		
Net periodic benefit expense of defined benefit pension plans		319		452		
Income tax expense		15,071		7,740		
Share of profit of joint ventures and associates		(15,008)		(13,788)		
Fair value adjustment on biological assets		2,450		649		
Foreign currency related (gain) loss		(370)		2,081		
Loss (gain) on disposal of assets, net		421		(750)		
Changes in assets and liabilities:						
(Increase) decrease in receivables		(3,571)		47,380		
Decrease in inventories		772		1,082		
Increase in biological assets		(2,830)		(1,687)		
Decrease (increase) in prepaid expenses and other current assets		4,796		(939)		
Increase (decrease) in accounts payable and other current liabilities		(23,087)		9,203		
Contributions to defined benefit pension plans		(45)		(761)		
Other, net		143		(2,658)		
Cash generated from operations	\$	176,753	\$	199,525		

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

4. Business Segment Information

The segment information is provided on the same basis as stated in the Consolidated Financial Statements for the year ended November 30, 2022.

The following tables show the summarised financial information, in US thousands of dollars, for each reportable segment:

		Tankers	Т	Terminals	Tank Containers		Stolt Sea Farm	Stolt- Nielsen Gas		Corporate and Other	Total
For the three months ended February 28,	2023				·	-					
Operating revenue	\$	415,470	\$	73,952	\$ 193,893	\$	25,167	\$	\$	168 \$	708,650
Depreciation and amortisation		(38,430))	(15,322)	(12,213)		(1,971)	_		(1,332)	(69,268)
Share of profit (loss) of joint ventures											
and associates		13,187		5,078	12		_	(3,269)		_	15,008
Operating profit (loss)		87,134		25,106	39,314		3,169	(3,356)		(9,295)	142,072
Finance expense (a)		(15,114))	(9,780)	(3,889)		(870)	(1,515)		1,598	(29,570)
Finance income		152		81	176		_	_		557	966
Profit (loss) before income tax		71,554		15,508	34,596		1,886	(4,862)		(3,791)	114,891
Income tax expense		(824))	(3,400)	(8,604)		(717)	_		(1,526)	(15,071)
Net profit (loss)		70,730		12,108	25,992		1,169	(4,862)		(5,317)	99,820
Capital expenditures (b)		13,104		18,461	15,461		6,298	_		1,171	54,495
As of February 28, 2023											
Investments in and advances to											
joint ventures and associates		244,575		293,196	24,809		_	79,330		_	641,910
Segment assets		2,110,822		1,353,092	617,177		138,732	140,896		375,681	4,736,400
		Tankers	Т	Terminals	Tank Containers		Stolt Sea Farm	Stolt- Nielsen Gas		Corporate and Other	Total
For the three months ended February 28,	2022	Tankers	T	Terminals		-			,		Total
For the three months ended February 28, . Operating revenue	2022 \$	Tankers 314,528	_	66,079	Containers	\$			\$		Total 606,208
•			\$		Containers	\$	Farm	Nielsen Gas	\$	and Other	
Operating revenue		314,528	\$	66,079	Containers \$ 195,262	\$	Farm 30,006	Nielsen Gas	\$	and Other 333 \$	606,208
Operating revenue Depreciation and amortisation		314,528	\$	66,079	Containers \$ 195,262	\$	Farm 30,006	Nielsen Gas	\$	333 \$ (1,463)	606,208
Operating revenue Depreciation and amortisation Share of profit of joint ventures		314,528 (38,476)	\$	66,079 (15,215)	Containers \$ 195,262 (11,162)	\$	Farm 30,006	Nielsen Gas \$	\$	and Other 333 \$	606,208 (68,283) 13,788 91,810
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a)		314,528 (38,476) 3,490	\$)	66,079 (15,215) 6,349 22,046 (9,292)	Containers \$ 195,262 (11,162) 154	\$	30,006 (1,967)	Nielsen Gas \$ 3,795	·	333 \$ (1,463)	606,208 (68,283)
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss)		314,528 (38,476) 3,490 24,973	\$)	66,079 (15,215) 6,349 22,046	Containers \$ 195,262 (11,162) 154 40,039	\$	30,006 (1,967) - 5,856	Nielsen Gas \$ 3,795 3,628	·	333 \$ (1,463) \$ (2,648) 592	606,208 (68,283) 13,788 91,810 (31,797) 852
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a)		314,528 (38,476) 3,490 24,973 (14,047)	\$)	66,079 (15,215) 6,349 22,046 (9,292)	**Solution	\$	30,006 (1,967) - 5,856	Nielsen Gas \$ 3,795 3,628	·	333 \$ (1,463)	606,208 (68,283) 13,788 91,810 (31,797)
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income		314,528 (38,476) 3,490 24,973 (14,047) 50	*)	66,079 (15,215) 6,349 22,046 (9,292) 80	\$ 195,262 (11,162) 154 40,039 (3,512) 130	\$	30,006 (1,967) — 5,856 (888)	Nielsen Gas \$ 3,795 3,628 (1,410)	·	333 \$ (1,463) \$ (2,648) 592	606,208 (68,283) 13,788 91,810 (31,797) 852
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income Profit (loss) before income tax		314,528 (38,476) 3,490 24,973 (14,047) 50 10,372	*)	66,079 (15,215) 6,349 22,046 (9,292) 80 12,604	Containers \$ 195,262 (11,162) 154 40,039 (3,512) 130 36,156	\$	30,006 (1,967) — 5,856 (888) — 5,319	Nielsen Gas \$ 3,795 3,628 (1,410)	·	333 \$ (1,463) \$ — (4,732) (2,648) 592 (6,629)	606,208 (68,283) 13,788 91,810 (31,797) 852 60,033
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income Profit (loss) before income tax Income tax expense		314,528 (38,476) 3,490 24,973 (14,047) 50 10,372 (651)	*)	66,079 (15,215) 6,349 22,046 (9,292) 80 12,604 (2,393)	\$ 195,262 (11,162) 154 40,039 (3,512) 130 36,156 (2,296)	<u>-</u>	30,006 (1,967) — 5,856 (888) — 5,319 (1,410)	Nielsen Gas \$ 3,795 3,628 (1,410) 2,211	·	333 \$ (1,463) \$	606,208 (68,283) 13,788 91,810 (31,797) 852 60,033 (7,740)
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income Profit (loss) before income tax Income tax expense Net profit (loss)		314,528 (38,476) 3,490 24,973 (14,047) 50 10,372 (651) 9,721	*)	66,079 (15,215) 6,349 22,046 (9,292) 80 12,604 (2,393) 10,211	\$ 195,262 (11,162) 154 40,039 (3,512) 130 36,156 (2,296) 33,860	\$	30,006 (1,967) — 5,856 (888) — 5,319 (1,410) 3,909	Nielsen Gas \$ 3,795 3,628 (1,410) 2,211	·	333 \$ (1,463) (4,732) (2,648) 592 (6,629) (990) (7,619)	606,208 (68,283) 13,788 91,810 (31,797) 852 60,033 (7,740) 52,293
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income Profit (loss) before income tax Income tax expense Net profit (loss) Capital expenditures (b) As of November 30, 2022 Investments in and advances to		314,528 (38,476) 3,490 24,973 (14,047) 50 10,372 (651) 9,721 5,416	*)	66,079 (15,215) 6,349 22,046 (9,292) 80 12,604 (2,393) 10,211 13,937	\$ 195,262 (11,162) 154 40,039 (3,512) 130 36,156 (2,296) 33,860 5,382	\$	30,006 (1,967) — 5,856 (888) — 5,319 (1,410) 3,909	Nielsen Gas \$ 3,795 3,628 (1,410) 2,211 2,211 2,211	·	333 \$ (1,463) (4,732) (2,648) 592 (6,629) (990) (7,619)	606,208 (68,283) 13,788 91,810 (31,797) 852 60,033 (7,740) 52,293 26,362
Operating revenue Depreciation and amortisation Share of profit of joint ventures and associates Operating profit (loss) Finance expense (a) Finance income Profit (loss) before income tax Income tax expense Net profit (loss) Capital expenditures (b) As of November 30, 2022		314,528 (38,476) 3,490 24,973 (14,047) 50 10,372 (651) 9,721	*)	66,079 (15,215) 6,349 22,046 (9,292) 80 12,604 (2,393) 10,211	\$ 195,262 (11,162) 154 40,039 (3,512) 130 36,156 (2,296) 33,860	\$	30,006 (1,967) — 5,856 (888) — 5,319 (1,410) 3,909	Nielsen Gas \$ 3,795 3,628 (1,410) 2,211	·	333 \$ (1,463) (4,732) (2,648) 592 (6,629) (990) (7,619)	606,208 (68,283) 13,788 91,810 (31,797) 852 60,033 (7,740) 52,293

⁽a) Interest is allocated to the business segments based on the average interest rate of the Group times a percentage of each segment's net asset base

⁽b) Capital expenditures include additions to property, plant and equipment, deposits related to ship newbuildings and intangible assets other than goodwill. Capital expenditures do not include capitalised right-of-use assets.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

The following table sets out the key elements of the sources of revenue:

For the three months ended February 28, 2023	_	Tankers		Terminals	_	Tank Containers	_	Stolt Sea Farm	_	Other	_	Total
Revenue recognised over time:												
Freight revenue	\$	358,433	\$	-	\$	141,220	\$	_	\$	_	\$	499,653
Storage and throughput revenue		_		48,632		, –		_		_		48,632
0 01		358,433		48,632		141,220		_		_		548,285
Revenue recognised at a point in time:												
Demurrage, bunker surcharge and ancillary revenue		57,037		_		52,673		_		_		109,710
Turbot and sole		_		_		_		25,167		_		25,167
Rail revenue		_		5,996		_		_		_		5,996
Utility revenue		-		8,195		_		_		_		8,195
Dock, product handling and other revenue				11,129	_		_		_	168	_	11,297
		57,037		25,320	_	52,673	_	25,167	_	168	_	160,365
	\$_	415,470	\$	73,952	\$_	193,893	\$ _	25,167	\$ _	168	\$ _	708,650
For the three months ended February 28, 2022												
Revenue recognised over time:												
Freight revenue	\$	266,676	\$	-	\$	150,221	\$	_	\$	_	\$	416,897
Storage and throughput revenue		_		44,047		_	_	_	_		_	44,047
		266,676	4	44,047		150,221	_	_	_		_	460,944
Revenue recognised at a point in time:												
Demurrage, bunker surcharge and ancillary revenue		47,852		_		45,041		_		_		92,893
Turbot and sole		-		_		_		30,006		_		30,006
Rail revenue		_		5,735		_		_		_		5,735
Utility revenue		_		7,207		_		_		_		7,207
Dock, product handling and other revenue	_			9,090	_		_			333	_	9,423
		47,852		22,032	_	45,041	_	30,006	_	333	_	145,264
	\$	314,528	\$	66,079	\$	195,262	\$	30,006	\$	333	\$	606,208

5. Shareholders' Equity and Dividends

The Group's authorised share capital consists of 65,000,000 Common shares, par value of \$1 per share, and 16,250,000 Founder's shares, par value of \$0.001 per share.

	Founder's Shares par value \$0.001 per share	Common Shares par value \$1 per share
Balance at February 28, 2023:		
Shares Issued	14,630,949	58,523,796
Less Treasury Shares	(1,250,000)	(5,000,000)
Shares Outstanding	13,380,949	53,523,796

Treasury Shares

The Board has authorised the purchase of up to \$30.0 million worth of the Company's Common Shares, of which the Company has utilised \$21.3 million prior to 2022, leaving \$8.7 million available for future purchases.

Dividends

On February 23, 2023, the Company's Board of Directors recommended a final dividend for 2022 of \$1.25 per Common share, to be voted on at the Group's Annual General Meeting ("AGM") for shareholders to be held on April 20, 2023. If confirmed by the AGM, the dividend will be paid on May 10, 2023 to shareholders of record as of April 26, 2023.

On November 17, 2022, the Company's Board of Directors declared an interim dividend of \$1.00 per Common share and \$0.005 per Founder's share to shareholders of record as of November 24, 2022. The total amount of the dividend was \$53.6 million, which was classified as an interim dividend and paid on December 8, 2022.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

6. Property, Plant and Equipment, Right-of-Use Assets and Intangible Assets and Goodwill

During the three months ended February 28, 2023, the Group spent \$51.9 million on property, plant and equipment. Cash spent during the quarter primarily reflected (a) \$5.7 million on tankers capital expenditures, (b) \$6.1 million on drydocking of ships, (c) \$17.3 million on terminal capital expenditures, (d) \$16.1 million on the acquisition of tank containers and construction at STC depots and (e) \$6.7 million on Stolt Sea Farm capital expenditures.

During the three months ended February 28, 2023, \$0.4 million right-of-use assets have been retired, net of capitalised assets.

During the three months ended February 28, 2023, the Group spent \$2.4 million on intangible assets, mainly on computer software. Revaluation for foreign exchange differences on goodwill and other intangibles was a loss of \$0.4 million in the same period.

7. Short and Long-Term Debt

		Cash For the Three	flows Montl	hs Ended
	- -	February 28, 2023	_	February 28, 2022
		(in tho	usands	()
Decrease in short-term bank loans	\$	_	\$	(40,000)
Repayment of long-term debt		(32,884)		(61,630)

Short-term bank loans consist of debt obligations to banks under uncommitted lines of credit and bank overdraft facilities. Where the Group has the discretion to roll over its obligations for a period of more than 12 months and there is no expectation of settlement within 12 months, the debt is presented as long-term. As of February 28, 2023, the Group had available undrawn committed credit lines of \$320.9 million.

Long-term debt consists of debt collateralised by mortgages on the Group's ships, tank containers and terminals, as well as \$245.7 million unsecured bond financing at February 28, 2023.

The Group remains in compliance with all financial covenants and believes that it will be able to satisfy working capital, capital expenditures and debt requirements for at least the next 12 months from March 30, 2023. See further discussion in Note 1 above.

8. Long-term Insurance Claim Receivables and Provisions

At February 28, 2023, substantially all of the Long-term insurance claim receivables and Long-term provisions relate to the civil action as a result of the fire on the MSC Flaminia.

All of the Group's insurance policies are subject to coverage limits, exclusions and deductible levels. While the Group believes that the estimated accrued claims reserves are adequate, the ultimate losses can differ.

9. Fair Value Measurements for Financial Assets and Liabilities

The following estimated fair value amounts have been determined by the Group, using appropriate market information and valuation methodologies. Considerable judgement is required to develop these estimates of fair value, thus the estimates provided herein are not necessarily indicative of the amounts that could be realised in a current market exchange:

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

	_	Februar	3, 2023	_	November 30, 2022				
		Carrying Fair Amount Value				Carrying Amount		Fair Value	
				(in tho	usai	nds)			
Financial Assets (Amortised Cost):									
Cash and cash equivalents	\$	158,377	\$	158,377	\$	152,141	\$	152,141	
Receivables		354,653		354,653		353,730		353,730	
Other current assets		34,595		34,595		37,585		37,585	
Long-term receivable from joint ventures		29,762		29,762		40,037		40,037	
Financial Assets (Fair Value):									
Investments in equity instruments		130,135		130,135		143,144		143,144	
Financial Liabilities (Amortised Cost):									
Accounts payable (excluding withholding and									
value-added tax)		96,705		96,705		98,463		98,463	
Accrued expenses		299,606		299,606		320,311		320,311	
Dividend payable		_		_		53,591		53,591	
Short and long-term debt including current maturities (excluding debt issuance costs)		1,938,973		1,970,586		1,984,221		2,032,219	
Lease liabilities		212,912		212,912		223,584		223,584	
Other current liabilities		49,529		49,529		49,407		49,407	
Derivative Financial Instruments (Fair Value):									
Assets									
Foreign exchange forward contracts		889		889		1,065		1,065	
Interest rate swaps		15,762		15,762		12,230		12,230	
Cross-currency interest rate swaps		_		_		1,840		1,840	
	\$	16,651	\$	16,651	\$	15,135	\$	15,135	
Liabilities									
Foreign exchange forward contracts		59		59		692		692	
Interest rate swaps		_		_		205		205	
Cross-currency interest rate swaps	_	21,026	_	21,026	_	7,125	_	7,125	
	\$ _	21,085	\$_	21,085	\$_	8,022	\$	8,022	

The carrying amounts of cash and cash equivalents, receivables, other current assets, accounts payable (excluding withholding and value-added tax payables), accrued expenses, other current liabilities, short-term bank loans and dividend payable are a reasonable estimate of their fair value, due to their short maturity. Long-term leases are exempt from disclosure of fair value measurements so fair value equals book value. Long-term debt in the table above excludes debt issuance costs of \$17.0 million and \$17.4 million, as of February 28, 2023 and November 30, 2022, respectively. The estimated value of the senior unsecured bond issues is based on traded values, while the value of the remaining long-term debt is based on interest rates as of February 28, 2023 and November 30, 2022, respectively, using the discounted cash flow methodology. The fair values of the Group's foreign exchange contracts are based on their estimated market values as of February 28, 2023 and November 30, 2022, respectively. Market value of interest rate and cross-currency interest rate swaps was estimated based on the amount the Group would receive or pay to terminate its agreements as of February 28, 2023 and November 30, 2022, respectively.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

Derivatives

The Group had derivative assets of \$16.7 million and \$15.1 million as of February 28, 2023 and November 30, 2022 respectively, and derivative liabilities of \$21.1 million and \$8.0 million as of February 28, 2023 and November 30, 2022, respectively. All the Group's derivative activities are financial instruments entered for hedging the Group's committed exposures or firm commitments with major financial credit institutions, shipbuilders and ship-repair yards. The fair values of the Group's foreign exchange contracts and cross-currency interest rate swaps are based on their estimated market values as of February 28, 2023 and November 30, 2022, respectively. Derivative financial instruments are measured using inputs other than quoted values. There were no changes in the valuation techniques since November 30, 2022.

Investments in equity instruments

The Group's investments in Golar LNG Limited ("Golar"), Ganesh Benzoplast Limited ("GBL"), Odfjell SE, The Kingfish Company N.V. ("Kingfish") and Cool Company Limited ("CoolCo") are measured using quoted prices in an active market. A summary of changes in value of Investments in Equity Instruments designated as Fair Value Through Other Comprehensive Income ("FVTOCI") is summarised below:

(in thousands, other than per share amounts)	1	February 28, 2023	Fo	ebruary 28, 2022	F	ebruary 28, 2023	Fe	ebruary 28, 2022	
1	_	Golar				CoolCo			
Number of equity shares		2,673		2,673		16		1,000	
Percentage of outstanding shares		2.5%		2.5%		_		2.5%	
Share price at end of period	\$	22.83	\$	17.40	\$	12.96	\$	9.19	
(Loss) gain on FVTOCI		(5,986)		14,967		(83)		(813)	
Cumulative (loss) gain on FVTOCI		(45,365)		(59,879)		49		(813)	
Value of investment	\$	61,018	\$	46,505	\$	209	\$	9,187	
	GBL					Odfjell SE			
Number of equity shares		6,111		6,111		5,014		_	
Percentage of outstanding shares		9.8%		9.8%		8.3%		_	
Share price at end of period	\$	1.96	\$	1.27	\$	9.42	\$	_	
Dividends received		_		_		3,212		_	
Gain on FVTOCI		889		1,417		4,213		-	
Cumulative gain on FVTOCI		6,857		2,761		26,523		-	
Value of investment	\$	11,997	\$	7,787	\$	47,215	\$	_	
	Kingfish				Total				
Number of equity shares		9,238		_					
Percentage of outstanding shares		8.3%		_					
Share price at end of period	\$	1.05	\$	_					
Dividends received		_		_	\$	3,212	\$	-	
(Loss) gain on FVTOCI		(632)		_		(1,599))	15,571	
Cumulative gain (loss) on FVTOCI		2,306		_		(9,630)		(56,989)	
Value of investment	\$	9,696	\$	_	\$	130,135	\$	63,479	

During the three months ended February 28, 2023, the Group disposed of 923,565 shares of CoolCo for \$11.7 million, resulting in a gain on sale of \$2.5 million which has been transferred from the fair value reserve to retained earnings. CoolCo is listed on the Euronext Growth Oslo.

10. Commitments and Contingencies

As of February 28, 2023 and November 30, 2022, the Group had total capital expenditure commitments outstanding of approximately \$119.1 million and \$66.6 million, respectively. At February 28, 2023, \$43.4 million of the total was related to Stolt Tankers' takeover of two ships and \$3.8 million to other tanker projects. In addition, the Group has committed to terminal projects of \$33.3 million, tank container projects of \$32.3 million and \$5.8 million in Sea Farm. Of the total purchase commitments at February 28, 2023, \$112.4 million are expected to be paid within the next 12 months. The commitments will either be paid out of existing liquidity or through external financing.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

Purchase Commitments of Joint Ventures and Associates

The Group's joint ventures and associates had \$106.7 million of total capital expenditure commitments on February 28, 2023 of which \$54.0 million is expected to be paid within the next 12 months. Of the total commitments, \$40.0 million related to a planned expansion at the joint venture terminal in Malaysia and \$53.9 million in a new joint venture terminal in Taiwan. The commitments will be paid out of the existing liquidity of those joint ventures and through external financing, which is in the process of being raised.

Environmental

Environmental disclosures are described in Note 27 of the Consolidated Financial Statements for the year ended November 30, 2022. There have been no significant changes that have occurred since that date.

11. Legal Proceedings

The Group is party to various legal proceedings arising in the ordinary course of business. In cases where it believes the likelihood of losses are probable and can be estimated, provisions would be recorded for those legal cases. Disclosure of legal proceedings has been described in Note 29 of the Consolidated Financial Statements for the year ended November 30, 2022. In regard to the Stolt Tank Containers B.V. civil action as a result of a July 2012 fire on the MSC Flaminia, there have been no significant changes from November 30, 2022. There have been no significant changes to any other ongoing legal proceedings since that time. The Group believes that the ongoing legal proceedings are unlikely to have a material adverse effect on its business or financial condition.

General

The ultimate outcome of governmental and third-party legal proceedings is inherently difficult to predict. The Group's operations are affected by international and domestic environmental protection laws and regulations. Compliance with such laws and regulations may entail considerable expense, including ship modifications and changes in operating procedures.

12. Seasonality

Sales of seafood are generally stronger in the first quarter of the year as this coincides with increased sales over the Christmas and New Year holidays. Stolt Tank Containers shipment volumes may be negatively affected in the first and third quarters by the seasonality inherent in their key customers' businesses. Stolt Tankers' results can be negatively affected in the winter months in the Northern Hemisphere, because of weather conditions such as fog, ice and winter storms that cause port delays, congestion and waiting time. There is no significant seasonality in any of the other businesses.

STOLT-NIELSEN LIMITED RESPONSIBILITY STATEMENT

We confirm, to the best of our knowledge, that the condensed set of financial statements for the period from December 1, 2022 to February 28, 2023 has been prepared in accordance with IAS 34 as adopted by the European Union and gives a true and fair view of the Group's financial position and profit or loss and cash flows as a whole.

The maintenance and integrity of the Stolt-Nielsen Limited website is the responsibility of the Directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website.

Legislation in Bermuda governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

London March 30, 2023

Signed for and on behalf of the Board of Directors

MG. St. H- N.D_

Niels G. Stolt-Nielsen

Chief Executive Officer

Jens F. Grüner-Hegge Chief Financial Officer

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